

Consortium of Universities for Global Health

Annual Report

2013-2014



Letter from our Executive Director

Dear Friend of CUGH,

There has never been a better time than now to be involved in global health. Great strides have been made to tackle numerous challenges from reducing childhood mortality to decreasing levels of extreme poverty. Despite these successes these problems persist and new ones, from climate change to the rise of non-communicable diseases are on the rise.

We know that effectively addressing these challenges must include an array of disciplines from public health, medicine, nursing and veterinary sciences, to law, management, sociology, economics, political science and much more. Over the last year we have worked hard to engage these disciplines. We have also deepened our relationships with key institutions in Washington, DC, and around the world. This has manifested itself by entering into collaborations with governmental organizations like the National Institutes of Health and non-governmental organizations (NGOs) like the Public Health Institute.

Our members are the core of our organization. This year we broadened our membership categories to include not only academic institutions but also NGOs, and other organizations engaged in global health. Our paid membership has risen from 53 to 96 institutions and we have attracted new international partners from low, middle and high-income countries.

Internationally, CUGH was honored to become a founding member of the World Federation of Academic Institutions in Global Health (WFAIGH) based in Accra, Ghana. Also, for the first time, an individual was elected to our board from an institution outside North America. We are delighted that Dr. Nelson Sewankambo, the principle of Makerere University and head of Uganda's National Academy of Sciences, was elected by our members.

CUGH also entered into a collaboration with the Canadian Consortium for Global Health Research that we hope will strengthen many of their 28 academic institutional members to connect with our global network. Over the next year we will broaden our ongoing engagement with institutions and partners around the world. In particular, we will expand our collaborations with institutions in low and middle-income countries.

CUGH's website needed to be modernized and the first phase of that process has been completed. It is a platform for members to engage, share, collaborate and implement solutions to address global challenges. It is crucial that those involved in global health use this site (www.cugh.org) to share their research findings, challenges, advocacy issues, and much more. Information about CUGH's committees from education, research, enabling systems, advocacy and communications are on the site. There are also sections devoted to the interests of students and administrators. There is also a section about jobs, research, and training opportunities. Importantly, it is a dynamic platform that can be used to disseminate knowledge about good practices and training modules. It will provide information about trainers. Linking good practices, training modules and educators across disciplines and institutions can help build capacity and scale up evidence-based interventions. This will have a real impact in improving health outcomes, especially in low-income communities.

A number of our members rotated off our board this year at the completion of their term. We are very grateful for the enormous contributions they gave to the organization over many years. We also were fortunate to attract an extraordinary slate of prospective candidates. Outstanding leaders in many fields were elected to our board increasing our gender, discipline, and geographic diversity. Dr. Tim Brewer became our new chair, Dr. Pierre



Buekens was elected to serve as the vice chair and Dr. Ann Kurth was elected to be our treasurer. We are delighted that Dr. Judy Wasserheit, our outgoing chair, chose to remain as our Chair Emeritus continuing to provide sage advice and support for our organization.

In May, CUGH held its fifth annual conference in Washington, DC. 1500 people attended the event from 208 institutions, representing 53 countries. Over 90% of the attendees said the conference was excellent or exceeded their expectations. This yearly meeting continues to grow and is garnering a reputation as one of the world's preeminent global health conferences. Next year, the meeting will be in Boston, March 26-28 and will focus on mobilizing research for global health. Our seventh annual conference will be in San Francisco, April 10 -12, 2016. Please mark these dates in your calendar, as we will be delighted to see you there.

Our goals over the next year include enhancing and expanding the benefits we provide to our members. This will include new webinars, practical workshops, mentorship for programs and access to information about jobs, grants, research, global health programs and training. Our involvement in building human resources for health capacity in low-income settings will increase, and we produced a white paper on this topic this year with funding from the Bill & Melinda Gates Foundation. We will work to increase our membership, increase our engagement with students, expand our relationship with other organizations around the world and respond to our member's needs. Of course we must also raise funds because without it we would not survive. To that end we created a new mechanism on our website (www.cugh.org) that enables people to donate and receive generous tax breaks for doing so (please support us via this mechanism if you can). This includes the ability to donate securities and other investment vehicles. It is part of a strategy to diversify our funding base and increase our resources. This will enable us to strengthen our programs, serve the needs of our membership and contribute to creating equity and reducing health disparities everywhere.

CUGH has grown a great deal but we will only be as effective as our ability to engage and work with you. Your ongoing participation via our web platform, committees and activities is vital to our ability to address the challenges before us. We are stronger together than as individuals. We look forward to collaborating with you in this extremely important endeavor.

I would like to thank our Board of Directors and Dalal, Karen, Katherine and Jillian at the Secretariat for their hard work. Without their efforts we would not have seen the successes we achieved this year.

Sincerely,

A handwritten signature in black ink that reads "Keith Martin".

Keith Martin MD

Executive Director



General information:

The Consortium of Universities for Global Health (CUGH) is a rapidly growing Washington, DC based organization of over 96 academic institutions and other organizations from around the world. We help to mobilize the capabilities in academia and across sectors and disciplines to address global health challenges internationally and in the US. CUGH was established in 2008 with generous funding from the Bill & Melinda Gates Foundation and The Rockefeller Foundation.

CUGH promotes mutually beneficial partnerships between universities and other sectors in high-, middle- and low-income countries to strengthen human capital and institutional capabilities. We are a source of training expertise across many fields that helps build capacity. We are also a knowledge hub for best practices and educational material and we are committed to translating knowledge into action.

CUGH continues to make steady progress in representing university-based global health programs and promoting a broad base of understanding of the unique role of university-based global health programs as a means to contribute to creating equity and reducing health disparities globally.

Over the past year CUGH increased and diversified its membership and improved member participation through the reorganization of CUGH's Committees, strengthening communications, including the development of a new website, and expanding our network and partnerships in the US and around the world.

Collaboration is crucial to achieve our mission. Therefore, we maintain partnerships with different stakeholders, being aware of the importance of every single sector in society: NGOs, organizations/associations, institutions, government agencies, the private sector and individuals at the national and international level.

One of our objectives continues to be increasing our engagement and partnerships with domestic and international organizations. We were delighted to have partnered with the National Cancer Institute (NCI), the Public Health Institute (PHI) and others throughout the year. Internationally, CUGH is a founding member of the World Federation of Academic Institutions for Global Health (WFAIGH) with leadership based in Accra Ghana and successfully developed a partnership with the Canadian Coalition for Global Health Research (CCGHR). We also developed partnerships with two journals, the Lancet Global Health and the Annals of Global Health to publish oral and poster abstracts respectively that are presented at our conference.

Description of core activities:

The Consortium of Universities for Global Health helps to harness the research, education and service capabilities of academic institutions to achieve greater impact in addressing health inequities wherever they exist. We facilitate knowledge sharing, partnership development and the scaling up of evidence-based solutions to impact to these challenges. CUGH promotes and advocates for cooperative, interdisciplinary programs within and between member universities.

IMPACT: CUGH works to bridge the knowledge-action gap by increasing access to innovations that can address global health challenges; fostering the dissemination and implementation of evidence-based high impact interventions; facilitating effective partnerships between institutions in high- and low-income countries and between them and governments, foundations, NGOs, and the private sector to achieve these goals.

ADVOCACY: Creating policy-related information, tools, events, and partnerships to support global health institutions and their programs and activities.

CAPACITY BUILDING: Utilizing the capabilities in academic institutions to help build capacity across disciplines in low-income communities and institutions.

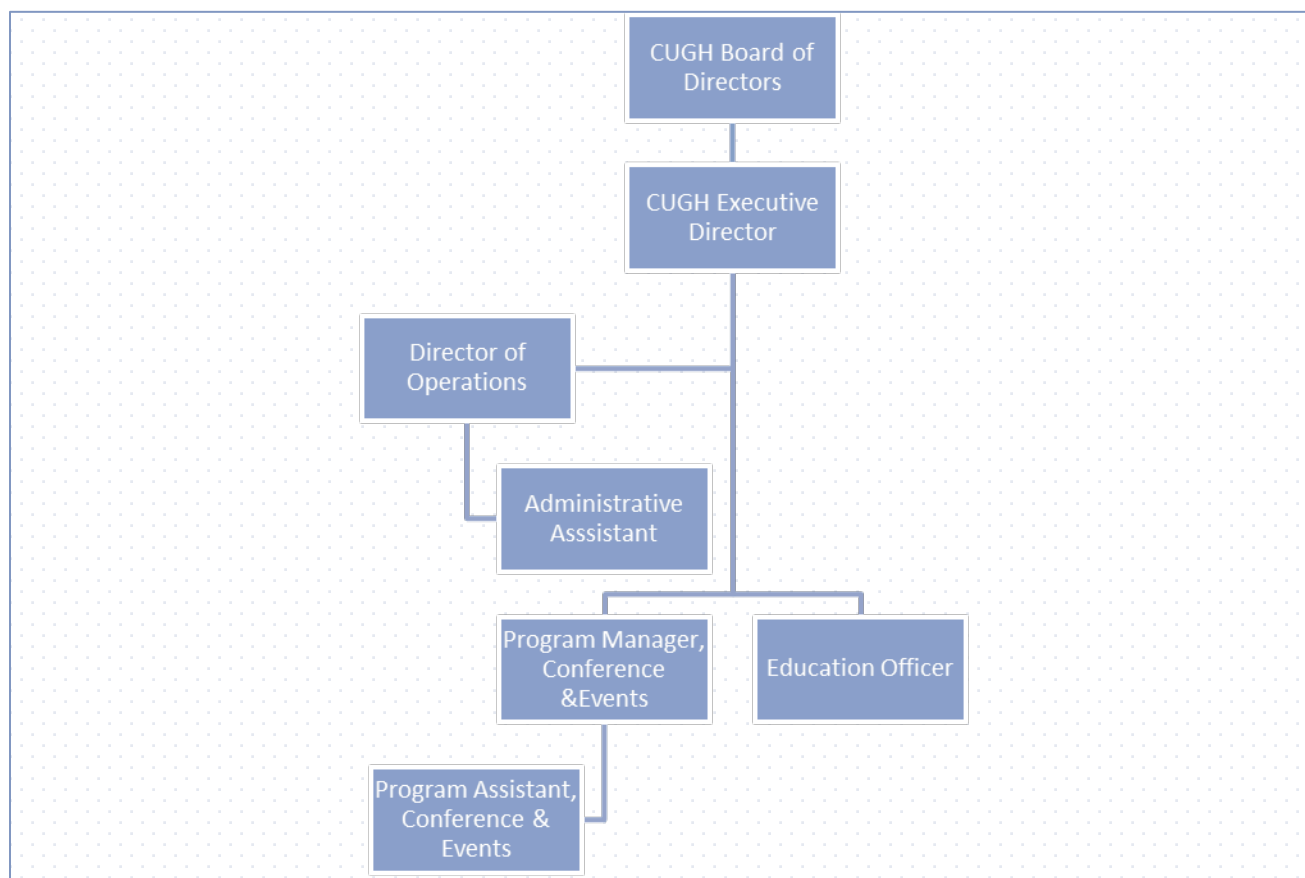
EDUCATION: Developing interdisciplinary educational curricula, and resources. CUGH is a resource center for information, materials, and services that support global health education, research, and service activities.

ENABLING SYSTEMS: Facilitating inter-university information exchanges and developing global operational tools and resources that will strengthen university-based global health programs.

COMMUNICATIONS & INFORMATION RESOURCES: A global health information hub (www.cugh.org) has been created for the academic community, policymakers, the private sector, NGOs, and the public. Information about educational materials, forums, best practices, policy updates, training modules, funding, research opportunities, and other relevant content across disciplines are being added to this new site.

CONFERENCE: CUGH's annual global health conference brings together approximately 1500 global health researchers, students, policymakers, NGO's public and private organizations to learn, network and build collaborations with colleagues from around the world. Diverse fields include medicine, engineering, business, law, communications, nursing, dentistry, veterinary sciences, environmental studies, social sciences and more.

CUGH Organizational Chart



CUGH Board of Directors:

CUGH is governed by a Board of Directors comprised of academic global health leaders from a diverse set of disciplines in both health- and non-health related fields. Board members are elected from the general membership. Any individual affiliated with a CUGH institution in good standing may be nominated to serve on the Board. Nominations are reviewed by a committee and a slate of candidates identified to stand for election. As of May 2014, the CUGH Board had 15 regular members and 6 ex-officio members. All CUGH Board of Directors serve three year terms.

CUGH Board of Directors:

CUGH Board of 2013	CUGH Board of Directors 2014
Michele Barry, MD, FACP	Michele Barry, MD, FACP
Timothy Brewer MD, MPH, FACP- <i>Vice Chairperson</i>	Margaret Bentley, PhD
Pierre Buekens, MD, PhD	Timothy Brewer MD, MPH, FACP- <i>Chairperson</i>
Haile T. Debas, MD	Pierre Buekens, MD, PhD- <i>Vice Chairperson</i>

Richard Deckelbaum, MD	Patricia Conrad, DVM, PhD
Lawrence O. Gostin, JD, LLD- <i>Secretary</i>	Patricia Davidson, PhD, Med, RN, FAAN
Gerald T. Keusch, MD	Haile T. Debas, MD
Ann Kurth, PhD, CNM, FAAN	Richard Deckelbaum, MD
Afaf Meleis, PhD, DrPS (Hon), FAAN	Lawrence O. Gostin, JD, LLD
Michael H. Merson, MD	Ann Kurth, PhD, CNM, FAAN- <i>Treasurer/Secretary</i>
James Orbinski, MD, OC, MSC, MA	Michael H. Merson, MD
Guy Palmer, DVM, PhD	Guy Palmer, DVM, PhD
Robin Paetzold, MBA- <i>Treasurer</i>	Nelson Sewankambo, MBChB, MSc, M.MED, FRCP
Rebecca Richards-Kortum MS, PhD	Judith Wasserheit, MD, MPH
Judith Wasserheit, MD, MPH- <i>Chairperson</i>	Muhammad Zaman, PhD
CUGH Ex-Officios	CUGH Ex-Officios
King K. Holmes, MD, PhD	Jennifer Adams, PhD
Patty Simone, MD/Beth Bell, MD	Beth Bell, MD (Interim for Patricia Simone, MD)
Thomas Quinn, MD, MSC	King K. Holmes, MD, PhD
James Tielsch, PhD	Gerald T. Keusch, MD
	Charles Larson, MD
	Thomas Quinn, MD, MSC

The CUGH Board of Directors is governed by a Chair, Vice Chair, and Treasurer/Secretary who, together with the Chair Emeritus, constitute the Board's Executive Committee. The Vice Chairperson and Treasurer are elected positions, with the Vice Chair automatically succeeding to Chair at the end of his/her two-year term. With this, CUGH's Board of Directors and Secretariat ensure continuity within the board and the institutional knowledge available to support the organization when needed.

Executive Director (ED) - Responsible for conveying CUGH's vision and mandate externally, managing the Secretariat and staff, and building relations with the public and private sectors and providing effective representation at member events. Working closely with the Executive Committee, Board of Directors, and CUGH Secretariat staff, the ED assists in the planning for the annual CUGH conference, the understanding of and engagement with university members, and working with the CUGH Committees to identify member priorities and develop programs.

Director of Operations (DOO) - Together with the ED, oversees all financial and operational management and budgeting including master budgets and program budgets, proposal budgets and reporting to funders. Preparation of monthly, quarterly, and annual financial reports, provides strategic input on key issues affecting CUGH. The DOO creates and promotes excellent teamwork through effective communication, collaboration and accountability for all staff at CUGH.

Administrative Assistant (AA) – Serves as the administrative and functional point person for CUGH. The AA supports the organization’s administrative duties and responsibilities with other staff, the Board of Directors, as well as communicate and collaborate across committees and with the membership.

Program Manager, Conference and Events (PM) – Designs and implements strategies that leverage events to expand educational and service opportunities. Establishes mechanisms to gather demographic and other data/information regarding member needs to inform future event plans and other CUGH programs as useful. Engages in outreach activities that promote CUGH events in the academic and non-academic global health communities.

Education Officer (EO) – Provides technical and administrative support to CUGH’s educational programs, services, and activities. Assists with planning and implementing education-related events such as regional meetings and educational sessions, liaises with students and provide support for the Trainee Advisory Committee, and assists with the development of new global health training materials and programs.

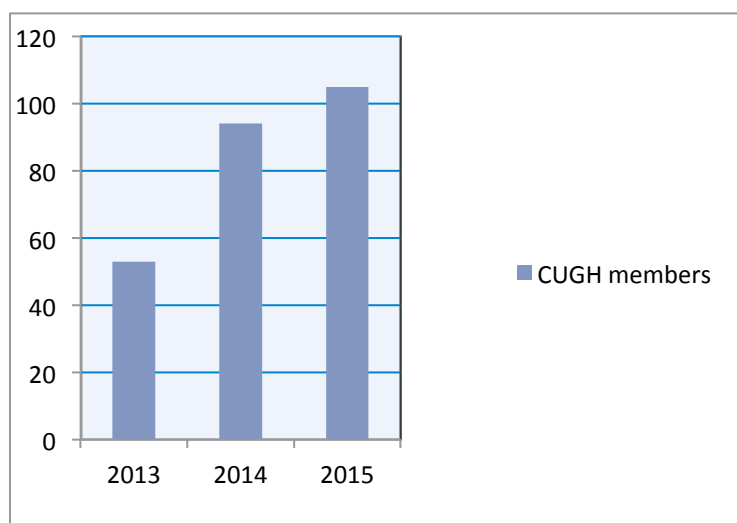
CUGH Membership:

Membership growth and strengthening has been a priority for CUGH. CUGH membership has grown from 53 University members in 2013 to 96 University members in 2014; the CUGH Membership Committee updated the membership criteria and categories in February 2014 in addition to establishing the Benefits Working Group in order to provide a detailed benefits summary to our membership.

CUGH membership was expanded in 2014 to include non-degree granting academic institutions with multidisciplinary global health programs, and partner and affiliate categories were created to incorporate multilateral agencies, multinational NGOs, professional associations, other global health consortia and Government agencies.

CUGH membership benefits include:

- Networking with leading academic global health programs and directors;
- Priority and discounted registration for CUGH’s premier annual global health meeting;
- Strong advocacy voice for academic global health programs with government and university leadership;
- Access to a global health information hub that includes: educational and program development materials, workshops, bulletins, and list serves;
- Optional program review and evaluation through the Directors’ mentorship program;
- Institutional voting rights in CUGH elections and initiatives;
- Opportunities for participation in committees/working groups and for institutional representation on the Board of Directors;
- Access to the members’ only section of the CUGH Opportunities Board that includes information about jobs, training, research, funding, fellowships, and more.



Membership 2013-2014

*Projected-2015

CUGH Membership criteria as of 2014:

Membership Category	Institutional Member	Criteria Met	Notes
Full Member	Large and Small Universities, Colleges and Stand-Alone Professional Schools (degree granting)	All Criteria Met	1a) Full Member: Have at least 1 interdisciplinary program; Must work in Global Health across Education, Research, and Service; Have at least 1 long-term partnership with an LMIC institution. 2b) Associate member: Meets 2 criteria, some flexibility if partially meeting all three criteria. 1c) LMIC member: International partnerships not required for membership but encouraged.
Associate Member	Large and Small Universities, Colleges and Stand-Alone Professional Schools (degree granting)	2/3 Criteria Met	
Affiliates	Non-degree granting Academic Institutions with multidisciplinary global health programs	Organizations with a mission or activities consistent with those of CUGH	
Partners	Multilateral Agencies, Multinational NGOs, Professional Associations, Global Health Consortia, Government Agencies	Works to improve global health; interested in partnering/supporting CUGH; Meets CUGH's CSR standards	

CUGH Membership - September 2014
ABH Services PLC, an affiliate of Jimma University
Albert Einstein College of Medicine, Yeshiva University
American Association of Medical Colleges
American University of Beirut
Arcadia University
The Arnhold Global Health Institute at Mount Sinai
Asian Institute Of Public Health
Boston University
Brown University
Case Western Reserve University
Child Family Health International
Columbia University
Cornell University
Creighton University
Dartmouth College
Drexel University
Duke University
Emory University
Florida State University
George Washington University
Georgetown University
Harvard University (Harvard Global Health Institute)
Hobart and William Smith Colleges
Indiana University
Instituto Nacional de Salud Publica
International Service Learning
Johns Hopkins University
Kaiser Permanente Northern California Global Health Program

London School of Hygiene & Tropical Medicine
Loyola University
Makerere University
Massachusetts General Hospital
McGill University
McMaster University
Medical College of Wisconsin
Medical Education Cooperation with Cuba (MEDICC)
Michigan State University
New York University
Northeastern University
Northwestern University
Ohio State University
Ohio University
Old Dominion University
Princeton University
Rice University
Rosalind University
Saint Louis University
San Diego State University
Save the Children International
St. George's University
Stanford University
SUNY Downstate
SUNY Stony Brook
Texas Tech University, Lubbock
Thomas Jefferson University
Tufts University

Tulane University
Uniformed Services University of the Health Sciences
University of Alabama, Birmingham
University of Arizona
University of British Columbia
University of California, Berkeley
University of California, Davis
University of California, Los Angeles
University of California, San Diego
University of California, San Francisco
University of Georgia
University of Iowa
University of Kentucky
University of Manitoba
University of Maryland, Baltimore
University of Maryland, College Park
University of Massachusetts, Worcester
University of Michigan, Ann Arbor
University of Minnesota, Twin Cities
University of Missouri
University of Nebraska
University of New Mexico
University of North Carolina Chapel Hill
University of Notre Dame
University of Pennsylvania
University of Pittsburgh
University of Southern California
University of Texas Southwestern Medical Center, Dallas

University Of Toronto
University of Utah
University of Virginia
University of Washington
University of Wisconsin, Madison
USAID Global Health Fellows Program II
Vanderbilt University
Wake Foster University
Washington State University
Wayne State University
West Virginia University
Yale University

Description of CUGH Projects:

CUGH Standing Committees:

CUGH has nine active committees including Enabling Systems, Research, Education, and Advocacy & Communications. CUGH encourages individuals at member institutions to get involved in the Organization thru participation in these committees. For information regarding how to join a CUGH Committee, please contact info@cugh.org

Events 2013-2014:

CUGH sponsored a successful Enabling Systems workshop held in Washington, DC on February 28th 2014 at the O’Neill Institute in Georgetown University. Led by Ann Anderson and other faculty from the University of Washington, this program provided advanced training in the administrative logistics of supporting international-based research at US universities. Thirty-three participants from member and non-member institutions took part in this successful workshop.

Annual Conference 2014:

CUGH held its 5th Annual conference in Washington, DC from May 10th to 12th 2014, co-hosted by George Washington University and Stanford University, with pre-conference satellite sessions held on May 9, 2014. The theme of the conference was: “Universities 2.0 | Advancing Global Health in the Post-MDG Era”. Over 1,437 participants representing 55 countries were in attendance.

The conference opened with an inspiring, personal video message from President Barack Obama who welcomed the attendees and spoke about his support for and the importance of global health in addressing the enormous challenges we face (see www.cugh.org to see the video). Other conference highlights included lively debates, the publication of oral abstracts in the Lancet Global Health and poster abstracts published in the Annals of Global

Health, various awards, CUGH's first Global Health Film Festival, a video competition, and reception topic tables to facilitate engagement with influential people in the global health sector. CUGH keynote addresses were given by Peter Piot, Director of the London School of Hygiene and Tropical Medicine, Harvey Fineberg, former President of the Institute of Medicine, James Tielsch, Chair of Global Health at George Washington University, Timothy Brewer, Vice Provost, University of California, Los Angeles, Bill Foege, Professor Emeritus at Emory University, and Satoshi Omura, the Gairdner Global Health Awardee from the Kitasato Institute, Japan. We also had exciting preconference satellite sessions with the National Cancer Institute (NCI), Public Health Institute (PHI), USAID, and others.

CUGH received 641 abstract submissions, 64% from member institutions and 36% from Non-member institutions respectively. CUGH provided the opportunity for public contribution to the conference agenda through the solicitation, program committee review and selection of proposals for pre-formed panels. CUGH received 112 proposals for 2014, a 40% increase over 2013.

In 2014 conference sponsorship was obtained through a combination of member and non-member institutions, direct and in-kind, as well as general funding and direct panel/session support. Sponsors for the 2014 conference included The George Washington University, Stanford University, National Cancer Institute of the National Institutes of Health, National Collegiate Inventors and Innovators Alliance (NCIIA), New York University, USAID Global Health Fellows Program II, University of Washington, American Association for the Advancement of Science (AAAS), Center for Strategic & International Studies (CSIS); Child Family Health International (CFHI), Public Health Institute (PHI), The Lancet, Loyola University, Pulitzer Center on Crisis Reporting, University of Pittsburg, and the Velji Foundation.

Over 92% of attendees found the conference met or exceeded their expectations. We are delighted with this success and look forward to building upon it at our upcoming conferences in Boston, March 25th-28th 2015 and in San Francisco, April 9th to 11th 2016.

Human Resources for Health White Paper, CUGH and NYU:

The Human Resources for Health (HRH) Research Fellowship was a six-month research project funded by the Gates Foundation and designed to examine the role and contributions of university-based health programs in building capacity to address HRH needs in resource constrained nations. CUGH member universities are committed to providing a multi-dimensional approach to partnering with university-based health programs based in LMICs to work to build capacity across the diverse range of broader global health activities. In addition, we continue to seek ways to develop emerging leaders who will speak to the needs and abilities of universities to address health related research, education, service and capacity building. Dr. Karen Roush, NYU Fellow, wrote an insightful written work that can be used to both understand potential barriers and opportunities in capacity building.

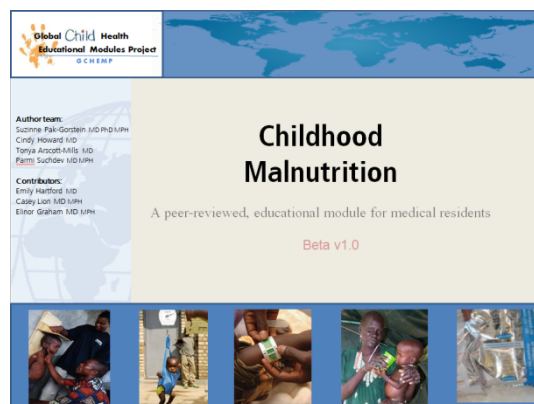
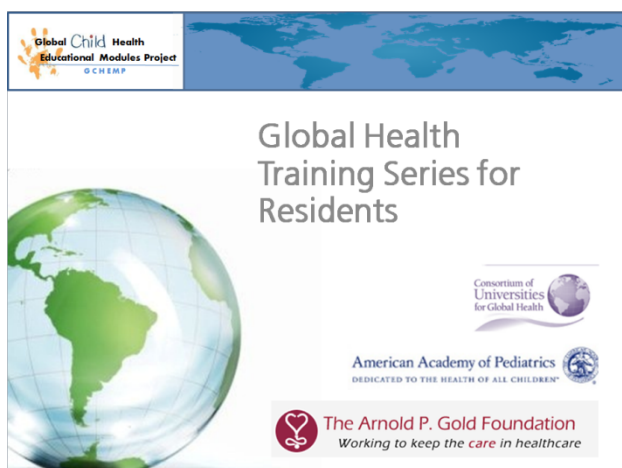
If you would to request a copy of the document, please contact info@cugh.org

Arnold P. Gold Foundation and the Margaret Blodgett Foundation

The Gold Foundation and Blodgett Foundation grants are supporting the development of an on-line pediatric course that will be accessible to all CUGH members. This course has thirteen teams of pediatrician volunteer authors with expertise and experience in clinical and public health work in low-resource settings. They are

developing technical content and producing educationally engaging, interactive modules. The modules currently being developed include:

1. Malnutrition
2. Maternal and Neonatal Health Module
3. Preparing an ethical and safe overseas elective
4. Respiratory Illness
5. Approach to Child with Diarrhea
6. Emergency Triage and Disaster Response
7. Culture in Global Health
8. Ethics in Global Health
9. Socioeconomic, Political determinants of Health
10. Public health systems and health care inequities
11. Refugee and Immigrant Health
12. Global Injury Prevention
13. Fever in the young child



We expect to complete the course, including a preliminary evaluation, before the end of 2014. All the modules will be posted on the CUGH website and accessible to all CUGH members by December 2014.

Public Health Institute (PHI)/ CUGH Project:

In July 2014 the Public Health Institute and CUGH partnered on a six-month project to support an extensive outreach program to survey global health programs in the US. A particular emphasis is on Minority Serving Institutions (MSIs). There is an absence of specific knowledge about the depth and breadth of these programs and what obstacles they and students face in participating in global health activities. CUGH/PHI Interns will identify MSIs that have and do not have global health programs with the longer-term goal of strengthening or developing their programs and creating new opportunities for students attending these schools.

They will develop a research database tool that may be utilized as a baseline model to increase resources and the knowledge base between MSIs and other global health programs domestically. The resource database will serve as an educational tool for MSI students to access global health information such as fellowships, scholarships and

programs, which can be utilized to increase MSI recruitment capacity within global health initiatives. The creation of the data set also will measure MSI involvement in global health programs. Finally, this research will provide CUGH/PHI with the opportunity to engage MSIs that are interested in developing a global health/public health program or scaling up their present opportunities.

The survey results will be accessible to CUGH membership in February 2015. Please contact info@cugh.org for additional information.

Thomas Hall Grant

The Thomas Hall grant was generously provided for the purpose of supporting the work of the Education Committee for one year. This support allows for general support for the Education Committee as well as assistance with the implementation of various subcommittee projects and services. These projects include developing education-oriented sections on the CUGH website, creating and managing Education Committee listservs, assisting the Student Trainee Advisory Committee with their efforts to meet the needs of students and develop material for our website, disseminating case studies on a bi-weekly basis, re-organizing and updating existing training modules and other educational materials on the CUGH website and expanding the global health mentorship program, among other activities.

CUGH's Next Steps (2014-2015) The Year to Come!

CUGH's priorities for the year to come include:

1. Expand, and deliver on programs and benefits to members.
2. Increase engagement with students and campus student groups engaged in global health.
3. Increase engagement with other academic institutions, Consortia, Associations, NGOs, Government Agencies, and Journals.
4. Expand and diversify the funding base.
5. Expand our human resources capacity building efforts with institutions in low-income countries. This includes CUGH's academic partnership program between institutions in high, middle, and low-income countries.
6. Expand our membership domestically and internationally.

Financial Report

If you're interested in a copy of our financial report, please email dnajjar@cugh.org



Dear Colleagues,

A university is a community of scholars, and since the founding of the first university in Bologna, Italy in 1088 individuals have been coming together in communities to share and to advance knowledge. The Consortium of Universities for Global Health (CUGH), founded 920 years later, is a community of universities. Our mission is to reduce health inequities worldwide by bringing together faculty, students and administrators from diverse backgrounds so they may share and advance knowledge through training, practice and research. Capacity building, both within and between universities as well as with the greater community, is at the core of what we do.

Globalization has profoundly and irrevocably altered health determinants and the delivery of healthcare through influences that extend beyond the fields of medicine and public health. In addition to the rapid, worldwide movement of large numbers of people, pathogens and produce, environmental changes, urbanization, international trade and other social and economic forces are increasingly recognized as critical factors affecting the health of individuals and populations as well as access to health care. Profound changes also are occurring in the distribution of healthcare providers, with the large-scale migration of healthcare workers from low-resource settings to high-income countries such as the United States.

In the short span of 5 years, CUGH has gone from an informal gathering of 24 program directors to over 96 institutional members dedicated to finding answers to these emerging health challenges. Though CUGH is a dynamic, evolving organization, we would benefit from an even more diverse set of voices seeking solutions to health challenges locally and globally. I would strongly encourage any individuals or university-based programs interested in global health to explore the CUGH web site, to attend the annual conference, and to consider joining CUGH in the quest to make the world a healthier, more equitable place for all.

Sincerely,

Timothy F. Brewer, MD, MPH
Chair, CUGH Board of Directors

For additional information, please contact:
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