

Consortium of Universities for Global Health

Annual Report

2015-2016



Letter from the Chair of the Board and the Executive Director

Dear Colleague,

The Consortium of Universities for Global Health (CUGH) had a very busy and productive year. Our membership continued to grow, diversify, and become more international; our committees produced excellent work; our benefits expanded; we added new activities and our reach and engagement widened.

There were many highlights during 2016: 1760 people attended our very successful annual conference in San Francisco, 'Bridging to a Sustainable Future in Global Health', hosted by the University of California San Francisco; we held new workshops that provided practical training for those involved in managing global health programs, through the generosity of Dr. Tom Hall, a small grants program for education related activities was created; our Program Advisory Service continues to grow; our webinars increased in number and attendance; two new Speakers Bureaus were developed; a network of campus student representatives in 38 universities formed; competencies in global health were defined; surveys valuable to our members were conducted; the ecosystem of global health programs in the US were mapped out and put online; a new relationship was created with the African Forum for Research and Education in Health; and a new Capacity Building Sub-Committee was formed to name a few of our activities.

Politically, we saw significant changes around the world and especially in the US. This has produced uncertain times with new challenges and opportunities. In response to this we have reacted proactively, clearly, and definitively in support of programs, funding and activities important to our members and consistent with our mission. We have also raised our voice in support of people's human rights. We will continue to do this.

Our members are the backbone of our organization. Without you, CUGH would not exist. Through our collaborations with you we will pursue our common quest to improve the lives of people around the world and in particular those who are least advantaged.

Thank you for your support. We hope you enjoy reading our annual report and provide us with the feedback we need to serve you and your institution.

We would like to thank our Board for their continued support, all our Committee members and the tireless efforts of our Washington based Secretariat: Dalal, Karen and Bailey.

Sincerely,



Dr. Pierre Buekens MD

Chair of the Board



Hon. Keith Martin MD, PC

Executive Director

ABOUT CUGH

The Consortium of Universities for Global Health (CUGH) is a growing Washington, DC based non-profit organization comprised of over 145 academic institutions and other organizations from around the world. We facilitate interdisciplinary collaborations between academia and other sectors (NGOs, the private sector and multilateral organizations) to share and implement knowledge to address global health challenges. We assist members to strengthen their academic programs and share their expertise across education, research, advocacy and service. We are dedicated to creating equity and reducing health disparities everywhere. CUGH promotes mutually beneficial, long-term partnerships between universities in resource rich and resource poor countries to develop human capital and strengthen institutions' capabilities to address the challenges they face. It is committed to translating knowledge into action and is a source of expertise across many fields that can help strengthen training and service capabilities. CUGH is a knowledge hub for best practices and educational material and we are committed to translating knowledge into action.

CUGH continues to make progress representing university-based global health programs and promoting a broad base of understanding amongst the public and policymakers of the unique role these programs provide as a means to improve health equity, security and prosperity.

CUGH was established in 2008 with generous funding from the Bill and Melinda Gates Foundation (BMGF) and the Rockefeller Foundation.

CUGH is governed by a Board of Directors comprised of academic global health leaders from a diverse set of disciplines in both health- and non-health related fields. It is managed by a Secretariat based in Washington, DC.

CUGH History/Background

CUGH is a product of the expanding interest in global health worldwide. The concept of an association of universities involved in global health was first introduced in 2005 when Dr. Gerald Keusch invited leaders from some of the foremost US and Canadian university-based global health centers to a meeting at Boston University to discuss whether a consortium should be formed.

Two years later, in September 2007, Dr. Jaime Sepulveda chaired an international conference of global health experts in San Francisco, co-hosted by the University of California, San Francisco (UCSF), Global Health Sciences (GHS), and the Bill and Melinda Gates Foundation (BMGF). During that conference, funding was secured from the BMGF to develop initial planning for the consortium and to hold an Inaugural Meeting in September 2008 in San Francisco. This gathering brought together representatives from 24 universities along with individuals from the Gates and Rockefeller Foundations, the Fogarty International Center, and the Gladstone Institute. The participants generated a vision for the organization and provided the impetus to establish a board of directors and a formal consortium structure. Following that meeting, the Rockefeller Foundation provided a grant to help sustain the nascent consortium and enable it to move to formal incorporation as a non-profit entity.

CUGH's first Annual Meeting was held on September 14-15, 2009 at the National Institutes of Health (NIH) in Bethesda, Maryland. Made possible in part by a BMGF Conference Grant, the meeting entitled "The Future of Global Health: Funding, Development, Research, and Education," was attended by 287 participants. The first steps to enroll dues-paying institutional members were taken at Bethesda when CUGH's membership program was introduced. In 2010, under the direction of then-CUGH Chair Dr. Haile Debas, UCSF was awarded a three-year grant from the BMGF to accelerate the development of CUGH.

In 2009, CUGH also entered into merger discussions with the Global Health Education Consortium (GHEC). This group was founded in 1991 to facilitate and enhance global health education in health professional schools and residency programs. The merger presented the opportunity to combine the best ideas, programs, policies, and procedures from each organization and consider new ideas and programs. The first formal step toward a CUGH-GHEC merger took place on January 4, 2011 when a Memorandum of Understanding was signed, creating a general framework and process to discuss and negotiate the merger. Several committees were formed to provide guidance and contribute to the merger process. In December 2011, the merger between CUGH and GHEC was completed and retained the name, CUGH. Results of the merger included a stronger membership base and the expansion of educational resources. In late 2011, the Secretariat moved to Washington, DC and Dr. Keith Martin was hired as its founding Executive Director.

CUGH Secretariat -Washington, DC

- Hon. Keith Martin, MD, PC –Executive Director- kmartin@cugh.org
- Mrs. Dalal Najjar- Deputy Director- dnajjar@cugh.org
- Ms. Karen Lam, Program Manager, Conference & Events- klam@cugh.org
- Ms. Bailey Powe, Administrative Assistant- bpowe@cugh.org

CUGH Board of Directors

CUGH is governed by a Board of Directors comprised of academic global health leaders from a diverse set of disciplines in both health and non-health related fields. Board members are elected from the general membership. Any individual affiliated with a CUGH institution in good standing may be nominated to serve on the Board. A committee reviews nominations and a slate of candidates is developed to stand for election. The CUGH Board has 16 board members (15 regular members and 1 TAC member) and 7 ex-officio members. All CUGH Board of Directors serves three-year terms.

CUGH Board of Directors:

CUGH Board of Directors 2016	CUGH Board of Directors as of April, 2017
Michele Barry, MD, FACP	Michele Barry, MD, FACP
Margaret Bentley, PhD	Margaret Bentley, PhD, <i>Secretary/Treasurer</i>
Timothy Brewer, MD, MPH, FACP <i>Chair Emeritus</i>	Timothy Brewer MD, MPH, FACP <i>Chair Emeritus</i>
Pierre Buekens, MD, PhD- <i>Chair</i>	Pierre Buekens, MD, PhD- <i>Chair</i>
Patricia Conrad, DVM, PhD	Patricia Conrad, DVM, PhD
Patricia Davidson, PhD, Med, RN, FAAN	Anuka Das, <i>Student Representative</i>
Samath Dharmaratne, MBBS, MSc, MD	Patricia Davidson, PhD, Med, RN, FAAN
Wafaa El-Sadr, MD, MPH	Samath Dharmaratne, MBBS, MSc, MD
Patricia Garcia, MD, MPH, PhD – <i>Stepped down since becoming Peru’s Minister of Health</i>	Quentin Eichbaum, MD, PhD, MPH, MFA, MMHC, FCAP, FASCP
Liz Grant, PhD	Wafaa El-Sadr, MD, MPH, MPA

Ann Kurth, PhD, CNM, FAAN- <i>Vice Chair</i>	Liz Grant, PhD
Shannon Marquez, PhD, MEng	Joseph Kolars, MD
Nelson Sewankambo, MBChB, MSc, M.MED, FRCP	Ann Kurth, PhD, CNM, FAAN- <i>Vice Chair</i>
Jiabao Shen, <i>Student Representative</i>	Shannon Marquez, PhD, MEng
Judith Wasserheit, MD, MPH	Virginia Rowthorn, LLM
Muhammad Zaman, PhD	Judith Wasserheit, MD, MPH
CUGH Ex-Officio Board Members 2016	CUGH Ex-Officio Members as of April, 2017
Matthew Barnhart, MD, MPH	Matthew Barnhart, MD, MPH
King K. Holmes, MD, PhD	King K. Holmes, MD, PhD
Vikas Kapil, DO, MPH, FACOEM	Vikas Kapil, DO, MPH, FACOEM
Charles Larson, MD	Charles Larson, MD
Keith Martin, MD, PC (Executive Director)	Keith Martin, MD, PC (Executive Director)
Zoe Mullan	Zoe Mullan
Thomas Quinn, MD, MSC	Thomas Quinn, MD, MSC

CUGH Membership

Membership growth and strengthening member benefits has been a priority for CUGH. Over the years CUGH membership has grown annually. In addition we included individual membership to our membership criteria.

Membership Year	Number of CUGH Institutional Members
2013	53
2014	96
2015	135
2016	145

Most recently, CUGH has formed formal partnerships with Core Group, Devex, DevelopmentAid, and China-CUGH.

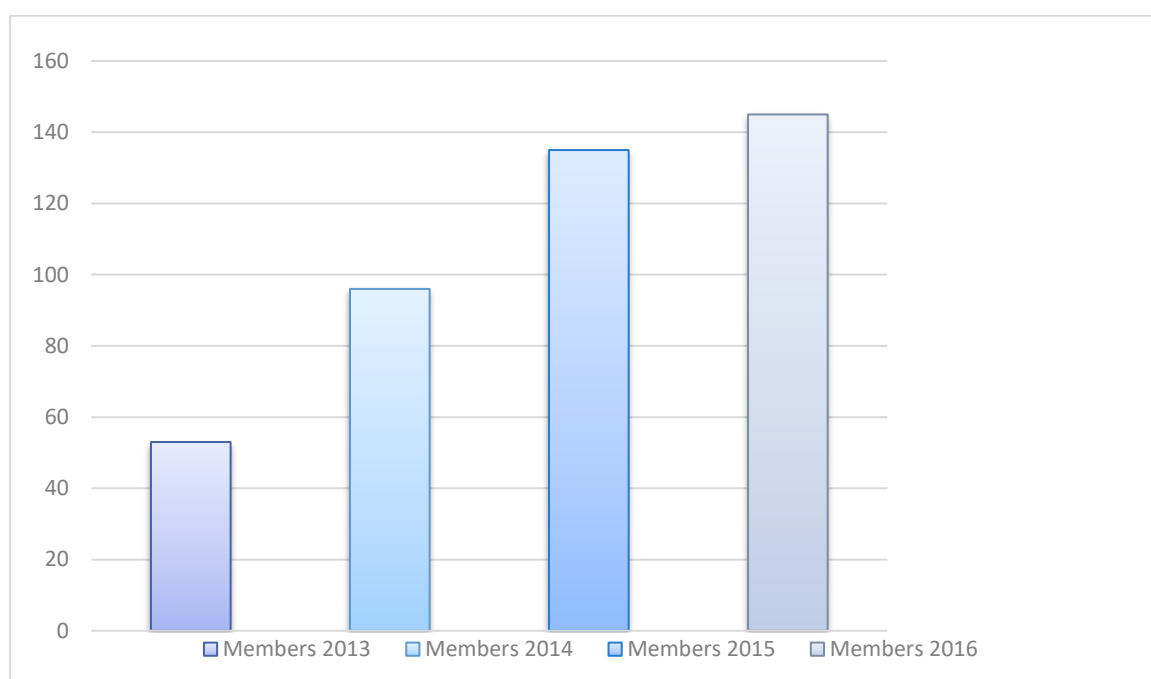
CUGH membership benefits include:

- The ability to use CUGH's members-only online global health interest groups and discussion boards to share knowledge, build partnerships and engage in advocacy across research, education, and service;
- Discounted rates for CUGH's conferences, webinars and workshops;
- Access to CUGH's members-only online job opportunities board and funding opportunities board;
- Receive monthly updates on global health activities from around the world via CUGH's Global Health Bulletin;
- Participation in CUGH's committees;
- Access to CUGH grants;
- Connecting to a network of over 30,000 individuals involved in global health and over 145 academic institutions worldwide;

- Networking with leading academic global health programs and directors via our global health directors network;
- Participating in advocacy efforts on global health issues and for academic-based global health programs;
- Access to CUGH's online information hub of educational and program development materials;
- Accessing mentorship and assessment services via our Global Health Program Advisory Service; *
- Institutional voting rights in CUGH elections and initiatives;*
- Opportunities for participation and institutional representation on CUGH's Board of Directors. *

**Institutional Members only.*

CUGH Membership 2013-2016:



Membership Category	Institutional Member	Criteria Met	Notes
Full Member	Large and Small Universities, Colleges and Stand-Alone Professional Schools (degree granting)	All Criteria Met	1a) Full Member: Have at least 1 interdisciplinary program; Must work in Global Health across Education, Research, and Service; Have at least 1 long-term partnership with an LMIC institution. 2b) Associate member: Meets 2 criteria, some flexibility if partially
Associate Member	Large and Small Universities, Colleges and Stand-Alone Professional Schools (degree granting)	2/3 Criteria Met	
Affiliates	Non-degree granting Academic Institutions with multidisciplinary global	Have multidisciplinary	

	health programs	global health programs	meeting all three criteria. 1c) LMIC member: International partnerships not required for membership but encouraged.
Partners	Multilateral Agencies, Multinational NGOs, Professional Associations, Global Health Consortia, Government Agencies	Organizations with a mission or activities consistent with those of CUGH.	
Major Foundations, Private Sector Tiered levels \$10k->\$50k		Works to improve global health; Interested in partnering/supporting CUGH; Meets CUGH's CSRT Standards.	
Individual Membership		Individual membership is open to any person interested in global health who is affiliated with an academic institution or is affiliated with an organization that could meet the criteria to be a CUGH strategic partner. Retired persons who were previously affiliated with one of these institutions also are eligible to become individual members of CUGH.	
Individual Membership-Students		Students enrolled in post secondary institutions interested in global health.	



CUGH Members (as of February 2017)

Aga Khan University	International Service Learning
African Centre for Global Health and Social Transformation	Johns Hopkins University
Albert Einstein University	JW LEE Center for Global Medicine
American Association of Medical Colleges (AAMC)	Kaiser Permanente Northern California Global Health Program
American University of Antigua	Kamuzu College of Nursing
American University of Beirut	KIIT University
Icahn School of Medicine at Mount Sinai	Koc University
Arizona State University	Life University
Association Of American Veterinary Medical College	London School of Hygiene & Tropical Medicine
Barcelona Institute for Global Health	Long Island University, Brooklyn
Baylor College of Medicine	Loyola University
Ben Gurion University	Makerere University, Uganda
Boston University	Mayo Clinic College of Medicine
Brown University	Massachusetts General Hospital
Canadian Coalition for Global Health Research (CCGHR)	McGill University
CGFNS International, Inc.	McMaster University
Child Family Health International	Medical College of Wisconsin
Columbia University	Medical Education Cooperation with Cuba (MEDICC)
CORE Group	Medical University of South Carolina Center for G. Health
Cornell University, Weill Medical College	Morgan State University
Covenant University	Muhimbili University of Health and Allied Sciences
Creighton University	National Taiwan University, College of Public Health
Dartmouth College	New York University
Drexel University	North Carolina Central University
Duke University	Northeastern University
Educational Commission for Foreign Medical Graduates	Northwestern University
Emory University	Ohio State University
Florida State University	Ohio University
George Washington University	Old Dominion University
Georgetown University	Philippine Council for Health Research and Development
Georgia State University	Princeton University

Global Health Council	Purdue University
Harvard University (Harvard Global Health Institute)	Rice University
Hofstra University	Rutgers-Robert Wood Johnson Medical School
Indiana University	San Diego State University
Instituto Nacional de Salud Publica (INSP)	Sri Siddhartha Academy of Higher Education
International Cancer Experts Corps, INC (ICEC)	St. George's University
Stanford University	University of Maryland, Baltimore
SUNY Downstate College of Medicine	University of Maryland, College Park
SUNY Stony Brook	University of Massachusetts, Worcester
SUNY Upstate Medical University	University of Michigan, Ann Arbor
Tanzanian Training Centre for International Health	University of Minnesota, Twin Cities
Texas A&M University	University of Missouri
Texas Children's Hospital	University of Nebraska (College of Public Health)
Texas Tech Health Sciences Center El Paso	University of New Mexico
Texas Tech University, Lubbock	University of North Carolina Chapel Hill
Thomas Jefferson University	University of Notre Dame
Touro University	University of Pennsylvania
Tufts University	University of Peradeniya, Sri Lanka
Tulane University	University of Pittsburgh
Uniformed Services University of the Health Sciences	University of Southern California
Universidad Peruana, Cayetano Heredia	University of South Carolina, Global Health Initiative
University at Buffalo	University of Southern Denmark
University of Alabama, Birmingham	University of Texas Health Science Center, San Antonio
University of Alberta	University of Texas Medical Branch, Center for Global Health Education
University of Arizona	University of Texas MD Anderson Cancer Center
University of California, Berkeley	University of Texas Southwestern Medical Center, Dallas
University of California, Davis	University of Toronto
University of California, Los Angeles	University of Utah
University of California, Riverside	University of Virginia
University of California, San Diego	University of Washington
University of California, San Francisco	University of Wisconsin, Madison
University of Cincinnati College of Medicine	University of Vermont College of Medicine
University of Chicago	USAID Global Health Fellows Program II (Public Health

	Institute)
University of Copenhagen	Vanderbilt University
University of Edinburgh	Wake Forest University
University of Florida	Washington State University
University of Georgia	Washington University in St. Louis
University of Global Health Equity	West Virginia University School of Medicine
University of Illinois at Chicago	Wright State University
University of Iowa	Yale University
University of Kentucky	Yantalo Peru Foundation
University of Miami	York University
University of Manitoba	



CUGH Standing Committees

Executive Committee

The Executive committee consists of a Chairperson, vice-Chairperson, Secretary/Treasurer, and the past chair of the Executive Committee; and any other number of Directors the board deems necessary and appropriate. The Executive Director shall serve as an ex-officio, non-voting member of the Executive Committee. When the Board of Directors is not in session, the Executive Committee shall have and may exercise all the powers of the Board of Directors, except to the extent, if any, that such authority shall be limited by a resolution adopted by a simple majority of the Directors in office; provided however, that neither the Executive Committee nor any other committee shall have the power to amend the Articles of Incorporate or the Bylaws of the consortium.

Advocacy and Communications Committee

The Advocacy and Communications Committee provides guidance and support to identify advocacy priorities and may assist in crafting messages that strengthen the organization's public education efforts. It helps identify advocacy issues important to the global health community. It will assist in the effective dissemination of CUGH's informational products.

Education Committee

CUGH was founded by academic global health programs and recognizes the need to expand and develop global health educational programs and resources.

The Education Committee's goal is to further develop and create global health related educational materials. CUGH's Trainee Advisory Committee sits within the Education Committee.

Subcommittees within the Education Committee:

- ❖ Education-Related Conference Planning Subcommittee- Works with the Education Committee and its subcommittees to plan education-related committee sessions for CUGH events.
- ❖ Educational Products Subcommittee- Reviews, recommends and as appropriate, develops educational products; assures the quality of those products posted on CUGH's website.
- ❖ Global Health Capacity Building Subcommittee: Will help identify and aggregate training and curricula needs from institutions in low resource settings and share this information with CUGH members on the website. It is a mechanism that will help connect training/curricula needs in low-income nations with trainers/ context relevant curricula in other institutions.
- ❖ Global Health Competency Subcommittee- Defines global health competencies appropriate for several levels of training and job expectations and proposes ways of using competencies in the design of global health curricula.
- ❖ Global Health Program Advisory Service Subcommittee- This 1 yr program matches global health programs seeking guidance with mentors.
- ❖ Global Health Undergraduate/Masters Education Subcommittee- seeks to identify competencies for degree seeking global health students, identify job market opportunities for graduates and potential employer needs, define distinct career paths within the global health field, and use the Working Groups to foster continuity between Undergraduate and Master's level pathways.

- ❖ Global Health Workforce Subcommittee- Conducts reviews, highlights problems, and studies aspects of the GH workforce.
- ❖ Trainee Advisory Committee- is a conduit for CUGH to connect with students and vice versa. Through this trainees provide input and guidance in crafting CUGH's activities that support the needs of students.

Enabling Systems Committee

CUGH recognizes that facilitating administrative functions, processes, and services is vital to effectively support the global health enterprise.

The Enabling Systems Committee provides guiding principles on how university administrations' procedural and financial structures can align with programmatic priorities in global health, education, research, and service activities. The Committee develops strategies to effectively respond to global opportunities and share best practices for accepting and managing international risk, financial services, academic human resources, legal frameworks, communication and outreach, information technologies, transparency in approach and efficiencies with international sites. Additionally, the Committee develops processes for managing information on global health activities across the university.

Finance Committee

CUGH pays strict attention to finances and funding to ensure the successful execution of the mission statement. The Secretary/Treasurer chairs the Finance Committee. The Committee advises the Executive. It oversees the financial management of the organization including reviewing and approving the organization's financial policies and procedures. The Committee reviews the annual budget and financial reports prior to their submission to the Board of Directors for approval. The Committee has regular monthly phone meetings and receives monthly financial status updates.

Membership Committee

CUGH recognizes that to make its global health initiatives and partnerships viable and sustainable over time it needs to build a strong core comprised of engaged members that share CUGH's vision. The Membership Committee is responsible for maintaining and growing CUGH's membership base.

Research Committee

CUGH recognizes the importance of collaborative multidisciplinary research in academic global health. The Research Committee's goal is to carve out avenues for expanding collaborative global health research and research training. The Committee is dedicated to sharing, evaluating, and advancing strategies that promote global health research. Additionally, the Committee is charged with assisting in reinforcing relationships with funding agencies and organizations.

Webinars and Workshops



CUGH conducted several webinars and workshops in 2015 and 2016.

Webinars

2015:

- February 2015: Addressing Minority Serving Institutions' Challenges in Global Health- CUGH/GHFP II
- February 2015: The Ebola Outbreak: Looking back, lessons, learned. Looking forward, improving health security- CUGH/Georgetown/MSF
- June 2015: Sepsis: A Neglected Global Killer- the Global Sepsis Alliance/UBC
- July 2015 The Global Surgery Deficit- CUGH/G4 Alliance

2016:

- January 2016- Rules for the Road- CUGH/MGH
- February 2016: Inter-professional Global Health Competencies: Exploring Consensus and Controversies- CUGH Education Subcommittee GH Competencies
- February 2016: CUGH Meeting: Priorities for 2016- CUGH
- September 2016: Centralized Application System (CAS)- CUGH & Liaison International
- September 2016: CUGH Online Accountability Meeting- CUGH
- October 2016: Global Health Law: An Overview: CUGH, CUGH Education Subcommittee-GH Competencies, and the University of Maryland, Baltimore
- November 2016: Inter-professional Global Health Competencies: Exploring Consensus and Controversies- CUGH & CUGH Education Subcommittee GH Competencies
- December: Global Health & Anthropology- CUGH & CUGH Education Subcommittee GH Competencies

Workshops

CUGH organized two workshops in 2016.

- 1- February 29th -March 1st 2016 CUGH and Sustainability Solutions LLC implemented a workshop "Understanding and Transitioning to the new USAID, CDC, and NIH Financial and Compliance rules and regulations". The workshop was organized through CUGH and Sustainability Solutions LLC. The goals of the workshop were for faculty of universities and organizations to familiarize themselves with the ins and outs of the new funding regulatory framework to optimize compliance, and minimize compliance and implementation errors.
- 2- October 17th-19th 2016: Preparing Winning Proposals through Capture Management- This training course provided a detailed exploration of the principle components of a successful proposal development process using capture management strategies. This three-day course included: Preparing winning proposals through capture management, understanding NICRA and budget best practices for Program Managers.



CUGH Annual Conference 2015 & 2016

The CUGH Annual Conference has become the world's leading academic global health conference. Since its inaugural meeting in 2008, the number of registered attendees has grown from 327 to more than 1,800 people. The meetings bring together committed leaders, professionals, educators, students from diverse fields of study including engineering, business, law, policy, natural sciences, nursing, public health, medicine, and environmental studies to explore, collaborate, share and discuss how to address the global health challenges we face.

2015: Boston, MA

CUGH held its 6th Annual Conference in Boston, Massachusetts March 26th through March 28th 2015. This annual gathering was hosted by Boston University, with contributions and participation from its schools of medicine, public health and dentistry. The conference, "**Mobilizing Research for Global Health**", attracted over 1600 participants from more than 50 countries. It included 500 trainees and 1100 global health faculty and participants from both the public and private sectors.

2016: San Francisco, CA

In April 2016, CUGH held its Seventh Annual Global Health Conference meeting from April 9th to 12th 2016 in San Francisco, CA. The theme was "**Bridging to a Sustainable Future in Global Health**". The University of California, San

Francisco (UCSF) hosted the meeting where over 1,800 people attended from a broad range of disciplines, institutions and countries. The program had more than 50 sessions including 10 Plenary Sessions.

Upcoming CUGH Conferences:

- 8th Annual Conference- April 7th-9th 2017, with satellite sessions on April 6, in Washington, DC hosted by Johns Hopkins University and Makerere University (Uganda).
- 9th Annual Conference- March 16th-18th 2018, with satellite sessions on March 15th 2018, in New York City, hosted by Columbia University, Stellenbosch University (South Africa) and the University of Peradeniya (Sri Lanka).
- 10th Annual Conference-The 2019 conference will be held March 22nd-24th 2019, with satellite sessions on March 21st 2019 in Chicago, Illinois.
- 11th Annual Conference-The 2020 conference will take place April 18th-20th 2020, with satellite sessions on April 27th 2020 in Washington, DC.

The Dr. Thomas Hall Grant

Dr. Tom Hall, a long-standing pillar of the CUGH community generously provided two donations in support of CUGH's educational activities. The first is a \$100,000 gift that will be dispersed over two years to support small grants for education related activities. A small working group from CUGH's Education committee will vet and score grant applications from CUGH members.

The second gift for \$50,000 is supporting the development of a course on population and development that is being created by the Bixby Center at Berkeley University. This open access course will examine the impact of our expanding human population on our planet and our health.

We are deeply grateful for Dr. Hall's very gracious donations and for the continued support and guidance he gives to our Education Committee and its work.

CUGH/GHFP II Graduate Survey Project- (USAID funded)

CUGH and the Global Health Fellow Program- II worked together on a graduate study survey from August 2016 to March 2017 that was funded by USAID. The survey identified the obstacles recent graduates of Masters level GH training programs experienced in seeking employment. Specifically, the length of time to get a job in international global health, and their overall experience searching for that job. The study shows how recent graduates of Masters level training programs best find jobs that meet their wishes and expectations.

The survey report was launched at CUGH's conference.

Thank you for reading our Annual Report for 2015 – 2016. It is a summary of our activities throughout the year. We encourage you to give us feedback on how we can be more effective in the global health arena and to you and your institution. We hope it encourages new institutions, organizations and individuals to join the Consortium. Only by working together, across a broad range of medical and non-medical disciplines and with academia, civil society, international organizations, the private sector and governments, will we be able to tackle the complex challenges before us.